



Howard L. Hawks

Chairman

HOWARD L. HAWKS IS CHAIRMAN OF THE BOARD OF TENASKA, ONE OF THE LARGEST independent energy companies in the U.S., concentrating on reliable, cost-efficient and environmentally responsible power generating plant development, ownership and operations; natural gas and electric power marketing; fuel supply; natural gas exploration, production and transportation systems; electric transmission development; and asset acquisitions and management.

Under Mr. Hawks' leadership, Tenaska has developed approximately 10,500 megawatts (MW) of natural gas-fueled and renewable power projects. Affiliate Tenaska Solar Ventures provides development services for roughly 4,000 MW of renewable solar capacity. Tenaska and its affiliates have managed the acquisition and divestiture of 10,500 MW of energy assets. The current Tenaska operating fleet includes 12 natural gas-fueled and renewable power plants able to generate approximately 8,200 MW combined. Since its establishment in 1987, the company has raised approximately \$17.6 billion for its projects and company-related debt through various combinations of commercial banks, capital markets and company-partnership equity. Tenaska is known for its innovation in several areas, winning awards for power project financing, dual-grid dispatching capabilities, environmental performance and operational best practices.

Tenaska Marketing Ventures (TMV), a Tenaska affiliate, ranks among the top five largest daily marketers and is the largest independent marketer in the North American natural gas market, with 10.7 billion cubic feet sold or under its management in 2019, equal to 10% of U.S. / Canadian natural gas demand.

Another affiliate, Tenaska Power Services Co. (TPS), operates a 24-hour, 7-day-a-week trading floor for marketing electricity. TPS was the first U.S. power marketer to perform a merchant power function for an electric utility. Today, TPS is the leading provider of energy management services for generation demand-side customers in the United States, offering municipalities, large industrial clients and independent power producers a variety of optimization, risk management, power trading and settlement services.

Mr. Hawks was selected as the first independent power representative on the Board of the North American Electric Reliability Council (NERC). He also served as vice chairman on NERC's Board and its Executive Committee, and as vice chairman of the Shareholder Committee.

Mr. Hawks has 50 years of executive management experience in the energy and automotive industries. Prior to forming Tenaska, he was an executive for 21 years at InterNorth, Inc. He served as president of three subsidiary groups:

- **NORTHERN NATURAL RESOURCES.** Mr. Hawks identified and developed \$300-500 million of equity business investment opportunities annually with a major focus on cogeneration and independent power.
- **NORTHERN LIQUID FUELS GROUP.** Mr. Hawks had chief executive officer responsibility for five major companies and divisions that had revenues of \$3.5 billion and served 330,000 customers in 25 states.
- **NORTHERN PLAINS NATURAL GAS COMPANY.** Mr. Hawks was responsible for the development, construction and operation of the Northern Border Pipeline, an 823-mile, \$1.5 billion pipeline that transports natural gas from Canada.

Mr. Hawks began his career at General Motors, with a concentration in finance. He graduated from the University of Nebraska – Lincoln with a Bachelor of Science degree in accounting and from the University of Nebraska at Omaha with a Master of Business Administration degree.